

Premium Lounges

The final locations of the TBIT Airlines Premium Lounges has been determined by LAWA. All of the lounges have been notified of their new location which are shown in this months newsletter insert. Most all of the new lounges will increase significantly in size over their current lounges. All of the lounges will be impacted in some manner by the Bradley West construction and the renovation of TBIT. Close coordination with LAWA will be required as the project moves along over the next year, updates will be provided in the newsletter.

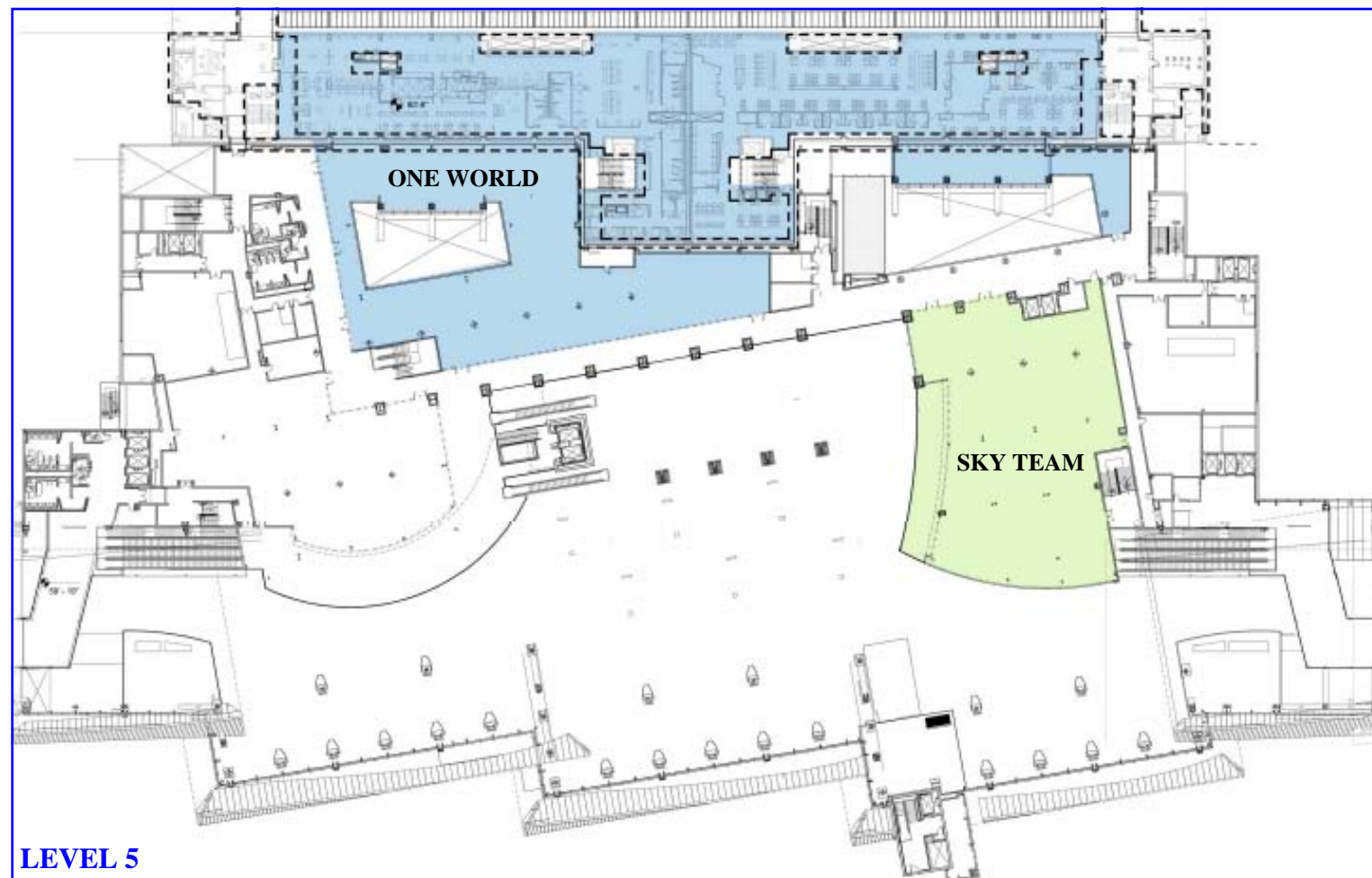
Each of the lounge locations offer unique design opportunities as well as challenges. Some of the opportunities include:

- Better views and/or light wells for increased natural light
- Larger available space
- Better vertical access to the lounge including elevators and escalators
- Better base building systems

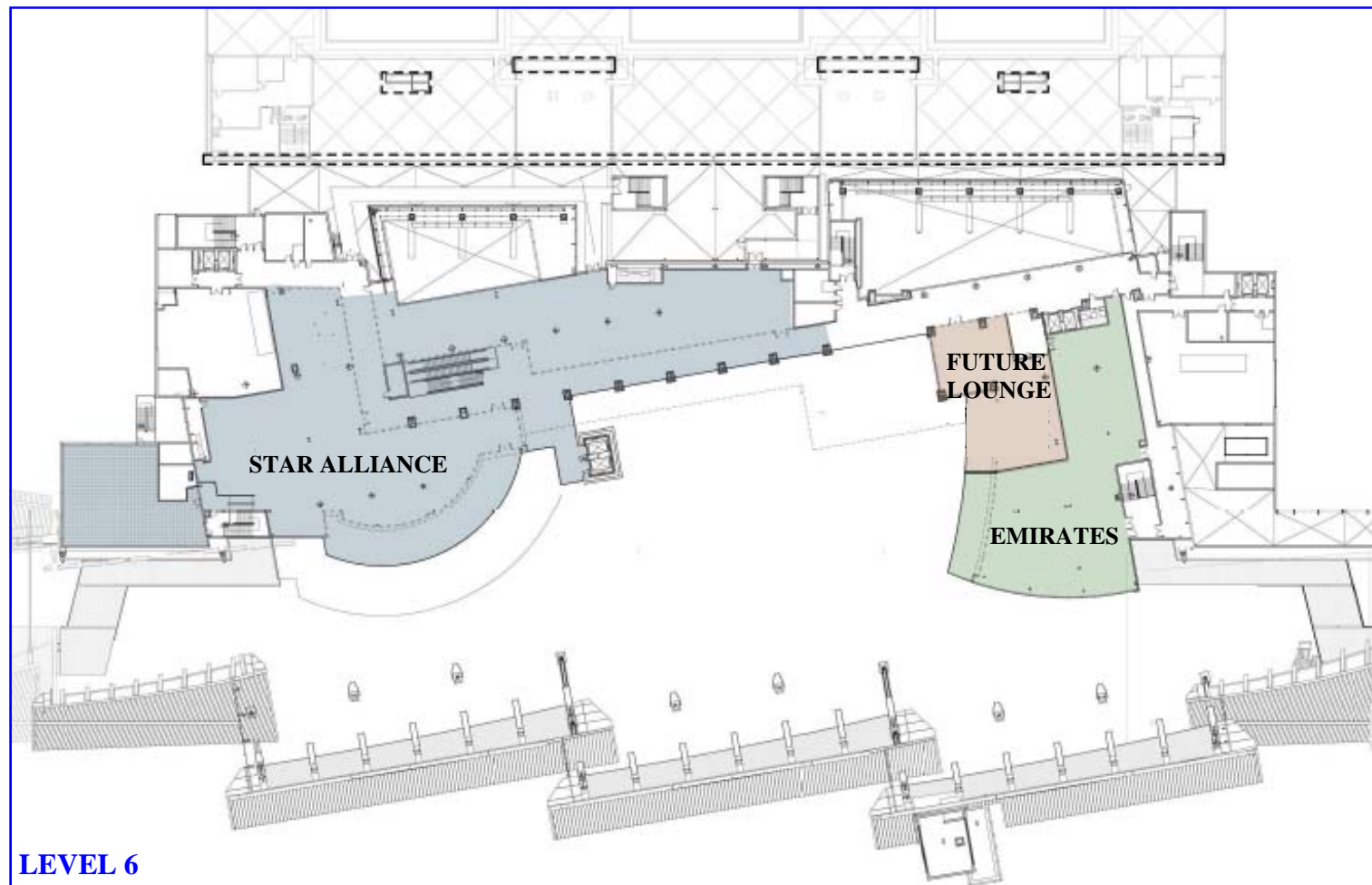
There will be many challenges in developing the new lounges, some of which will include:

- Assembling the team required to implement the lounge
- Operation during construction of Bradley West, some of the lounges will be impacted sooner than others
- Construction of the lounges during the construction of Bradley West, including contractor coordination, delivery of materials and obtaining occupancy permits
- Impacts of the Bradley West construction which will include connection of building systems through existing lounges
- Transitioning from the old lounge space to the new lounge space

Most of the TBIT Airlines have started the process of implementing their lounges. The business terms for each of the lounges are pending with LAWA and should be available from LAWA within the next two months.



- One World Lounge will be located on the fifth floor of both the new section of Bradley West as well as the existing fifth floor of TBIT.
- Sky Team will occupy the fifth floor, south



- Star Alliance lounge will occupy the sixth floor, north
- Emirates will develop their own lounge and occupy the sixth floor, south
- A small space will be maintained by LAWA for a future premium lounge

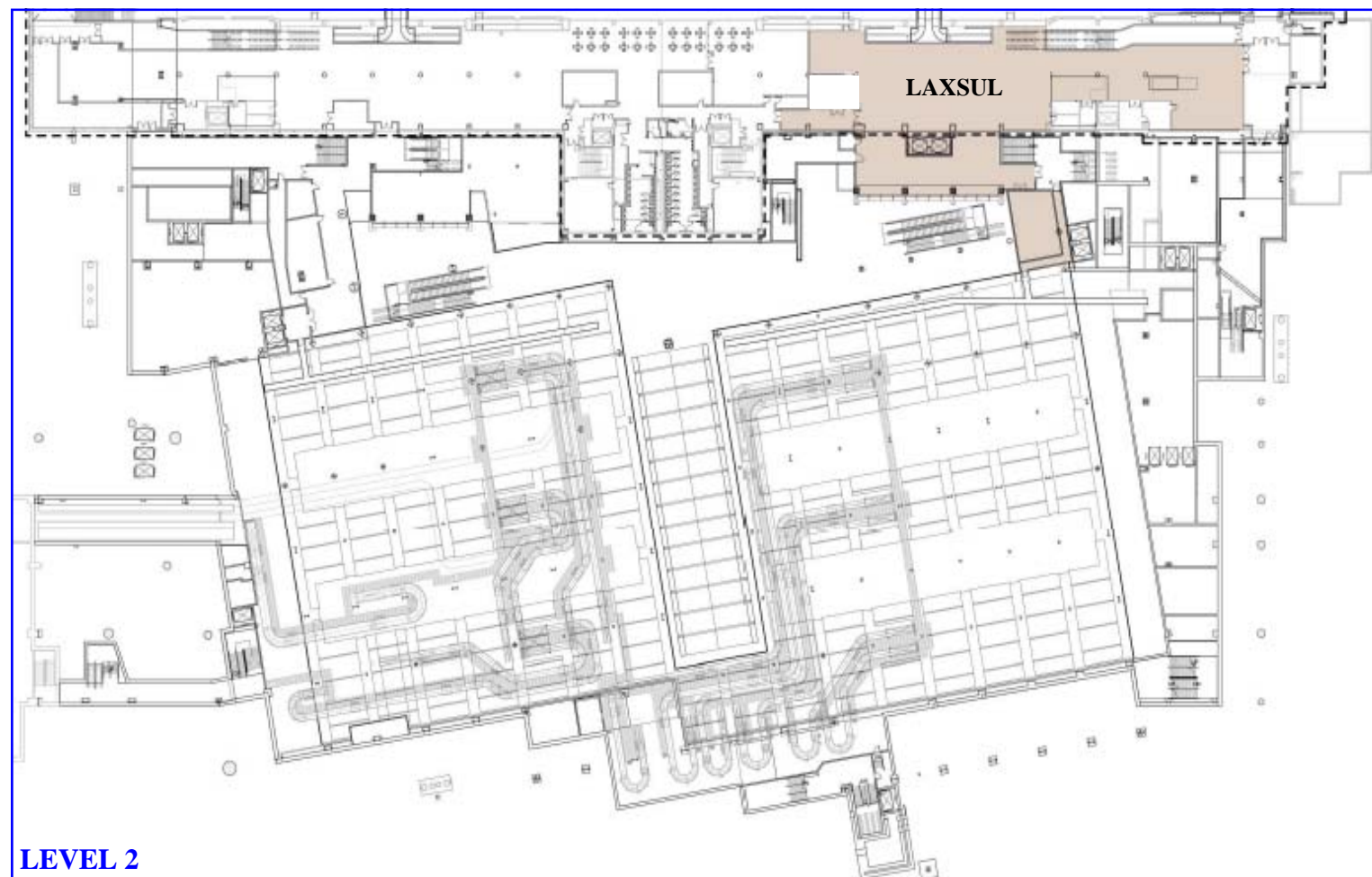


ID	Task Name	Start	Finish	2011												2012											
				Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
1	Business Arrangement Process	Mon 1/3/11	Fri 9/30/11	[Gantt bar from Dec 2010 to Sep 2011]																							
2	Airlines - Internal Budgeting & Approvals	Mon 1/3/11	Fri 9/30/11	[Gantt bar from Dec 2010 to Sep 2011]																							
3	Business / Lease Discussion with LAWA	Mon 4/4/11	Fri 9/30/11	[Gantt bar from Apr 2011 to Sep 2011]																							
4																											
5																											
6	Planning, Design & Bid Process	Fri 7/1/11	Wed 2/29/12													[Gantt bar from Jul 2011 to Feb 2012]											
7	PM-A/E Selection Process & Contract Negotiation	Fri 7/1/11	Wed 8/31/11													[Gantt bar from Jul 2011 to Aug 2011]											
8	Planning & Design	Thu 9/1/11	Tue 1/31/12													[Gantt bar from Sep 2011 to Jan 2012]											
9	Bid & Contract Execution	Wed 2/1/12	Wed 2/29/12													[Gantt bar from Feb 2012 to Feb 2012]											
10																											
11																											
12	Construction & Start-Up Process	Thu 3/1/12	Wed 12/12/12													[Gantt bar from Mar 2012 to Dec 2012]											
13	Permit, Mobilization & Badging	Thu 3/1/12	Fri 3/30/12													[Gantt bar from Mar 2012 to Mar 2012]											
14	Construction	Mon 4/2/12	Fri 11/30/12													[Gantt bar from Apr 2012 to Nov 2012]											
15	Inspections, Commissioning, Testing & Certificate of Occupancy	Thu 11/1/12	Fri 11/30/12													[Gantt bar from Nov 2012 to Nov 2012]											
16	Move-In & Start-Up	Mon 12/3/12	Wed 12/12/12													[Gantt bar from Dec 2012 to Dec 2012]											
17	Bradley West Grand Opening	Wed 12/12/12	Wed 12/12/12													[Gantt bar from Dec 2012 to Dec 2012]											

*Schedule is provided as a guideline for TBIT Airline planning purposes.

12/12

Bradley West Project - Airline Premium Lounge Schedule



LEVEL 2

In order to assist each of the Airline Premium Lounges in their implementation process, earlier this year a schedule was developed and distributed to the TBIT Airlines to identify key milestones and to help the Airlines and Alliances make necessary decisions in a timely manner. Each lounge will need to, among other things:

- Conduct an internal review and obtain corporate approvals
- Make business decisions and arrangements with Alliance members
- Work with LAWA for leasing terms and agreement
- Arrange for the internal funding process
- Develop a project implementation team including Program Management, Architect, Engineer and Contractor
- Prepare a start-up plan for transition and relocation of operations in the new facility

To further assist each TBIT airline, an updated schedule is reprinted here, showing the remaining milestones for the lounge implementation process. Two key milestones include:

- April 2012 for each lounge to have access to their space to start their tenant improvement work. This will enable the lounges to be ready for;
- December 12, 2012 when the first phase of the Bradley West facility will open and passengers will have access to the new lounges

Each of the Alliance Lounges should be able to gauge their progress upon review of the above schedule. Coordination efforts among not only the airlines and their team takes time, but also review processes with LAWA. Please make certain your respective lounges are planning accordingly.

- LAXSUL lounge will occupy space on the second level with dedicated access provided by two new elevators. The lounge will wrap around the new light well, providing natural light into the space.

